CAPITAL IMPROVEMENT PLAN

2026-2031

Adopted by

Carroll County Commissioners

November 21, 2025

Charles McGee, Chairman

Harold B Parker, Vice-Chairman

Gene Chandler, Clerk

Table of Contents

Introduction 1
Recent Capital Achievements 2
Executive Summary 3
CIP Process & Methodology 3-5
Conclusion 5-6
Schedule of County-Owned Property 6
Historical Budget Data 7
Long Term Debt Schedule 7
Assessment of County Farm Buildings 8
Water System Improvement Project 9
2026-2031 Capital Improvement Funding Matrix 10-12
Project Worksheets 13

Introduction

A Commitment to Responsible Stewardship

This Capital Improvement Plan (CIP) presents a focused roadmap for maintaining, modernizing, and managing the assets of Carroll County for the period **2026-2031**. This document represents a formal commitment by the County to move beyond short-term reactive repairs and establish a foundation of proactive, long-term stewardship.

The primary focus of this plan is the Carroll County Complex in Ossipee, the central hub for critical county services. The Complex houses essential government functions, including the Carroll County Department of Corrections, the Sheriff's Department, the Dispatch Center, the IT Department, the Mountain View Community nursing home, the Registry of Deeds, and the County Attorney's Office.

Furthermore, the County is responsible for operating its own utility infrastructure, including a comprehensive water system that serves both the complex and outside Ossipee customers, as well as a dedicated wastewater treatment facility for the County buildings. The condition, functionality, and capacity of these facilities, coupled with the underlying technology that connects them, directly impact public safety, health, and welfare. Crucially, the complex is situated on a substantial tract of approximately 800 acres, requiring the CIP to address both structural capital needs and the long-term stewardship, maintenance, and responsible resource utilization of this land.

The Need for Strategic Investment

In prior years, capital investment has lagged, leading to a significant backlog of deferred maintenance across all departments. This CIP directly addresses this imbalance by prioritizing critical facility and equipment needs. For example, immediate priority projects include the necessary interior repair of water damage to the Jail (following the 2025 roof replacement), the replacement of aged vehicles and DPW equipment, and addressing necessary demolition of obsolete structures on the campus.

This CIP is not merely a list of maintenance projects; it is a vital roadmap designed to proactively address facility deficiencies, anticipate future service demand, and mitigate financial risks associated with aging infrastructure. By systematically planning for the replacement and modernization of our core assets—from major paving projects and the replacement of aged critical service vehicles to the mechanical systems supporting the nursing home and the critical technological backbone managed by the IT Department—the County is committed to the delivery of high-quality, necessary services while responsibly stewarding taxpayer resources and stabilizing the long-term tax rate.

Recent Capital Achievements (2025)

The 2026-2031 Capital Improvement Plan is built upon the foundational capital investments successfully initiated in 2025. These achievements were made possible through the prudent management of the County's ARPA Standard Allowance funds and the subsequent approval of a supplemental budget by the County Delegation.

These completed and in-progress projects addressed critical deferred needs and established a new standard of facility maintenance and fiscal responsibility:

Key 2025 Projects and Investments

1. Facilities Upgrades (Jail, Nursing Home, Administration): Successfully completed the roof replacement on the Department of Corrections (Jail) and performed necessary roof repairs on the old nursing home (Annex). Interior improvements included carpet replacement in the Administration building and the Jail.
2. Campus Paving and Safety Project: The comprehensive County Complex Paving Replacement Project was initiated, which notably included replacing hazardous concrete walkways at the Nursing Home with paved sidewalks to enhance safety for residents and staff.
3. Utility System Security: Major modernization and repair work was completed on the County's owned water system, which serves the entire complex as well as customers in Ossipee, and the wastewater treatment facility. This upgrade included replacing all fire hydrants and water meters, and replacing the entire Old Route 28 water line and has now moved to work on the water sources and storage. This ensures the reliable operation of essential utilities and protects public health.
4. Strategic Health Facility Expansion (GOFERR Funds): Secured a crucial Change of Scope approval for GOFERR funds from the NH Governor and Council, initiating the construction of a much-needed laundry facility addition at Mountain View Community (MVC), with project completion targeted for July 2026. This project will improve efficiencies and enhance health and safety measures for residents and staff.
5. Information Technology and Records Modernization: Undertook major investments in IT hardware and software, including an ongoing project to meet stringent CISA compliance requirements. This also included the significant project of moving the land records management system in the Registry of Deeds back to its original, reliable vendor and approving the contract to begin the Electronic Records Scanning and Management Project. These accomplishments set the stage for the focused 2026-2031 CIP, which will continue the transition from reactive repair to proactive, long-term stewardship.

Executive Summary

Financial Commitment

The total estimated investment required to execute the prioritized projects in this six-year CIP is $9,048,279 with $6,177,179 in project requests and $3,833,500 in transfers to the capital reserve fund for long-range projects. The County will continue to explore cost savings and alternative means of funding to reduce taxpayer burden.

Top Priorities (2026-2031)

The CIP projects are based on the fundamental principle of responsible stewardship—to leave things better than we found them. This drives the application of key criteria emphasizing public safety, regulatory compliance, and operational efficiency.

1. **Critical Fleet and Equipment Renewal:** Immediate and systematic replacement of aged service vehicles and essential maintenance equipment across all departments to ensure reliable service delivery and minimize costly breakdowns.
2. **Facility Modernization and Site Optimization:** Strategic efforts to repair or remove aged Department of Public Works (DPW) buildings; address the interior water damage to the Department of Corrections (Jail) that resulted from prior leaks (roof replacement completed in 2025); and to continuously conduct assessments for the modernization or replacement of major building systems across the entire complex, to improve operational efficiency and life-cycle costing.
3. **Digital Security and Emergency Communications:** A focused investment in updating core technology to meet federal CISA security requirements, improve cybersecurity posture, and integrate the Dispatch Center's critical emergency communications with essential platforms, such as Central Square.
4. **Long-Term Fiscal Resiliency and Reserve Funding:** Dedicated planning and funding of Capital Reserves each year to prepare for large, predictable future capital obligations, ensuring financial stability and a sustainable methodology for infrastructure care and maintenance.

CIP Process and Methodology

This section outlines the process, definitions, and criteria used to select, prioritize, and schedule projects across the County Complex.

Governance and Rationale

The development and adoption of this CIP are driven by the principle of prudent and responsible governance. Furthermore, the creation of this plan fulfills a commitment made to the Carroll County Delegation when they approved the establishment of the County's first Capital Reserve Fund (CRF) in 2023. This process ensures long-term fiscal stability, proactive infrastructure management, and minimizes the reliance on emergency funding, thereby protecting the financial interests of County taxpayers.

Defining a Capital Project
For the purposes of this plan, a capital project is defined as an expenditure that meets one or more of the following criteria:

- Involves the acquisition, construction, reconstruction, or improvement of a non-routine, fixed asset.
- Has an estimated cost exceeding $10,000 (or a lower threshold as determined by the County Commissioners).
- Has an anticipated useful life of at least 3 years.
- Routine maintenance, minor repairs, and operating expenditures are expressly excluded from the CIP.

Guiding Principle and Prioritization Criteria

The entire CIP process is guided by the core principle of Responsible Stewardship—to leave things better than we found them. This principle informs the evaluation of all projects against three primary criteria:

Priority Criterion	Definition	Impact
Public Safety	Projects essential to protecting life, property, public health, and maintaining the operational integrity of critical services	Highest priority for funding and scheduling.
Regulatory Compliance	Projects required to meet federal (e.g., CISA), state (e.g., DHHS), or local regulations and mandates.	Essential, non-discretionary projects; timed according to compliance deadlines.
Operational Efficiency	Projects that reduce long-term operating costs, improve asset reliability (e.g., fleet replacement, energy modernization), or address urgent facility failure.	Highly valued, scheduled to maximize life-cycle cost savings and minimize operational downtime.

The CIP Development Cycle

The CIP is a **living document** developed and updated annually according to the following cycle:

Phase	Description	Responsibility
Phase I: Needs Assessment	Department Heads submit requests (new assets, replacements, repairs) to the Executive Director, providing detailed justification, cost estimates, and prioritization based on the criteria above.	All Department Heads
Phase II: Technical Review	The requests are reviewed for feasibility and accurate cost estimation, utilizing outside consultation as needed. Projects are aggregated by county department.	Executive Director

Phase III: Prioritization and Scheduling	The Executive Director, in consultation with the County Commissioners, applies the prioritization criteria to develop the draft six-year schedule, focusing on balancing critical needs with financial capacity.	Executive Director / County Commissioners
Phase IV: Budget Review and Adoption	The draft CIP is reviewed by the County Commissioners, who determine the final proposed budget. This proposal then moves to the County Delegation for final discussion and adoption. Year 1 projects are funded; Years 2-5 are authorized for planning.	County Commissioners / County Delegation

Financial Strategy

The CIP utilizes a structured approach to funding to mitigate sudden tax spikes and ensure fiscal predictability, specifically aiming to increase capital investment to address years of deferred maintenance:

- Current Revenue (Pay-As-You-Go): Funding smaller, immediate capital purchases (e.g., annual vehicle cycling, minor equipment like the skid steer) directly through the current year's operating budget capital outlay line item.
- Capital Reserve Funds (CRF): Used for predictable, recurring replacement projects. Annual appropriations are budgeted to fund these reserves.
- Grants and Alternative Funding: Aggressively seeking state and federal grants (e.g., for Dispatch/Emergency Communications, CISA security compliance) to offset local tax burden.
- Bonding: Reserved for large, non-recurring projects with high costs and long useful lives (e.g., facility construction or major system overhauls), structured to minimize long-term interest cost.

Conclusion

Strategic Shift to Proactive Stewardship

The Carroll County Capital Improvement Plan (CIP) for the period 2026–2031 represents a vital transition for the County. By prioritizing the replacement of aged equipment, repairing critical infrastructure like the Jail's water-damaged interior, and modernizing technology to meet essential requirements like CISA compliance, this CIP moves the County away from costly, reactive maintenance toward responsible, proactive stewardship. The momentum gained from the successful projects in 2025 provides a solid foundation for this next phase.

This plan is not merely a wish list; it is a fiscally responsible roadmap designed to protect the significant public investment already made in the County Complex, its utilities, and its 800 acres of land. Failure to execute this plan will result in further deterioration of assets, increased long-term operating costs, and potential risks to public safety and regulatory compliance.

Considerations

- The formal adoption of an annual CIP review and update cycle is recommended. This commitment ensures that projects are re-prioritized based on current facility assessments, new regulatory requirements, and financial realities, guaranteeing that the County is always investing in the right projects at the right time.

- The successful implementation of the 2026–2031 CIP requires the full support and commitment of the Carroll County Delegation. The creation of the County's first Capital Reserve Fund (CRF), established in collaboration with the Delegation, was a monumental step forward. We recommend continuation and growth of the annual appropriations into the CRF throughout the 2026–2031 cycle. A fully funded, predictable CRF is the single most effective tool for minimizing reliance on future bonding or volatile year-end surpluses to address known capital needs.

Schedule of County-Owned Property (2025 Values)

Address	Year Built	Map	Lot	Acres	Assessed Value
Off Water Village Road		257	001	125	$2,827
113 Route 28		268	006	15	$373
159 Route 28		268	010	36	$896
45 County Farm Road		258	018	21	$6,875
96 Water Village Rd (Danfield/includes water tower)		257	013	215	$302,724
95 Water Village Road (Administration Building)	1978	257	016		$3,505,500
93 Water Village Road (MVC Nursing Home)	2011	257	016		$14,870,700
10 County Farm Road (Old nursing home-Annex)	1968	257	016		$3,500,800
30 County Farm Road (DPW Garage/Accessory Buildings)	2003	257	016		$349,600
50 County Farm Road (County Jail)	2003	257	016		$6,766,700
Land		257	016	406	$1,535,000
TOTAL				**818**	**$30,841,995**

An onsite visit was conducted by the Town of Ossipee assessing firm and County staff in Spring 2024 to verify the accuracy of the County's assessment. Acreage is based on the Town tax maps. An independent land survey of County-owned property does not exist. Government facilities and the related curtilage are exempt from taxation if used for governmental purposes. The County's excess acreage is taxable but at a reduced rate due to Current Use status. Town of Ossipee mapping and assessing records are available at www.ossipee.org or by contacting the Ossipee Town Hall at 55 Main Street, Center Ossipee (603)539-4181.

Historical Data

	Budget	Budget +/-	Capital Outlay	% of budget capital outlay	Long Term Debt	% budgeted LT debt	Projected Revenue	Fund Balance to reduce taxes	Additional Fund Balance	Taxation
2016	30,071,423		88,920	0.3%	2,425,112	8.1%	12,447,829	0		17,623,594
2017	30,512,138	1.5%	176,000	0.6%	2,366,190	7.8%	12,908,546	0		17,603,592
2018	31,730,654	3.9%	338,400	1.1%	1,765,252	5.6%	13,897,558	1,311,210		16,521,886
2019	33,200,000	4.6%	409,564	1.2%	1,867,972	5.6%	14,469,772	2,208,342		16,521,886
2020	35,327,166	6.4%	455,728	1.3%	2,034,980	5.8%	15,281,943	2,400,000		17,645,223
2021	34,376,080	-2.7%	131,900	0.4%	1,946,066	5.7%	14,241,824	2,489,033		17,645,223
2022	35,434,798	3%	376,250	1.1%	2,268,806	6.4%	14,099,855	3,554,394		17,780,549
2023	37,482,804	5.8%	208,870	0.6%	2,196,070	5.9%	14,096,691	2,000,000		21,386,113
2024	39,633,629	5.7%	362,864	0.9%	2,124,454	5.4%	14,264,140	3,983,376		21,386,113
2025	49,146,751		6,704,884		2,063,198	4.2%	14,895,754	5,000,000	7,080,469	22,170,528

Notes

2017	Final payment on Jail bond
2020	Revenue includes $1,869,020 Federal grant funds
2025	Delegation approved a supplemental appropriation of $7,080,469. Funding available due to ARPA standard allowance.
	option at year-end 2024 for revenue replacement
	The historical trend for funding capital outlay is .83% of the annual budget

2025 Long Term Debt Schedule

	Maturing	Principal Balance 12/31/25	Principal Payment 2026	Interest Payment 2026	Principal Balance 12/31/26
Nursing Home Refinance Issued in 2021. Interest rate of 5.1%. Amount of original issue $9,000,000 NH Municipal Bond Bank	2030	$5,145,000	$1,010,000	$236,639	$4,135,000
Registry Project Issued in 2021. Interest rate of 5.1%. Amount of original issue $4,337,000 NH Municipal Bond Bank	2036	$3,180,000	$290,000	$114,485	$2,890,000
Energy Upgrade Issued in 2019. Interest rate 2.69%. Amount of original issue $3,443,264 Bank of New Hampshire	2036	$2,227,874	$202,565	$58,670	$2,025,309
Corrections Security Project Issued in 2023. Interest rate 4.69% Amount of original issue $732,555 Municipal Leasing Consultants, Inc	2032	$522,345	$64,762	$24,498	$457,583

Assessment of County Farm Buildings

With assistance from County DPW and Facilities staff and Chris Garcia of Cobalt Construction Management, LLC, an assessment of the County Farm/DPW buildings was conducted in September 2025. Some of the recommendations are included in the CIP Schedule of Projects while others remain under consideration.

<u>Overview of building assessment</u>

Hay Barn	Used for hay storage. Vehicle and equipment storage in winter. Good condition. Estimated cost to repair and upgrade: $232,000
Salt Shed	Half used for salt storage; the other half (locked and inaccessible) used for Sheriff's equipment and vehicle storage. Unsuitable for current use. Recommended to build alternate salt storage shed. Cost of repair $100,000
Cow Barn	Unsuitable for occupancy or storage. Cost of removal $32,000
Mulch Barn	Unsafe for occupancy or storage. Cost of removal $19,500
Pig Barn	Used for storage and former wood processing operation. Recommend to remove the farrowing pen and preserve the main structure. Estimated cost $93,000
Carriage Barn	(pictured above) Used for storage. Recommend utilizing for its remaining life then removal
Old Garage	Structurally sound, well-maintained. Estimated cost to replace garage doors and repair siding $42,000

A complete copy of the assessment is available at the County Finance Office.

Water System Improvement Project

The Carroll County Water System Improvement Project is a strategic, multi-year capital investment (initiated in 2021 with $2.5 million allocated) focused on modernizing the essential water infrastructure serving Ossipee Village and the County Complex. The primary objectives are to ensure long-term public health, improve fire safety through new hydrants, enhance operational efficiency via system metering, and transition to digital asset management (GIS mapping). The project is crucial for maintaining system reliability and meeting future regulatory standards.

Project Description This project represents a critical, multi-year initiative to modernize the water infrastructure serving the residents and businesses of Ossipee Village and the Carroll County Complex. The system currently supports 53 service connections and provides potable water and fire protection to a population of approximately 258 individuals, as well as essential county government operations. To date, $2.5 million has been allocated toward these improvements to address aging infrastructure, improve billing accuracy, and ensure long-term system reliability.

Accomplishments to Date (2021–Present) Working in conjunction with our engineering consultants, Underwood Engineers, significant infrastructure milestones have been achieved:

- **Infrastructure Replacement:** Successful replacement of the aging water main along Old Route 28, reducing the risk of catastrophic line failure.
- **Fire Safety:** Installation of **12 new hydrants**, significantly improving fire suppression capabilities and safety for the village and county facilities.
- **Metering & Accountability:** Complete replacement of water meters for all existing customers. Additionally, new meters were installed on all County Complex buildings to ensure accurate monitoring of internal consumption.
- **System Analysis:** Completion of a formal Source Capacity Evaluation to guide future growth and ensure the system can meet peak demands.

Current Phase & Emerging Needs The project is currently focused on improvements to the system’s wells and upgrading the meter building. A key component of this phase is the execution of a comprehensive GIS (Geographic Information System) mapping initiative. This will create a precise digital record of all assets to facilitate efficient future maintenance and asset management.

However, a recent inspection of the water storage tank identified a critical deficiency: the storage tank cover requires replacement. The Commissioners have met with Underwood Engineers and directed them to explore all viable alternatives for the replacement and return with a recommendation.

To proactively address this necessary capital expenditure, $500,000 has been included in the 2026 Capital Outlay request as a placeholder. This funding is intended to cover the potential cost of the storage tank cover replacement or the agreed-upon alternative, ensuring the County is prepared to fund this critical component immediately upon completion of the engineering review.

Public Accountability and Transparency: In the interest of public transparency, all project-related documentation, including contracts, bids, reports, technical data, and financial records pertaining to the Water System Improvement Project, are available for public inspection at the Executive Office located in the Carroll County Complex.

2026-2031 Capital Improvement
Funding Matrix

		2026	2027	2028	2029	2030	2031	TOTAL
	REGISTRY OF DEEDS							
001	Microfilm Viewer/Reader	$ -	$ -	$ 15,000	$ -	$ -	$ -	$ 15,000
002	Roller Shelving	$ -	$ 15,000	$ -	$ -	$ -	$ 15,000	$ 30,000
003	Multifunction Copier	$ 6,200.00	$ -	$ -	$ -	$ -	$ -	$ 6,200
004	Deed Book Covers	$ -	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000
		$ 6,200.00	$ 15,000	$ 15,000	$ 15,000	$ -	$ 15,000	$ 66,200
	DEPARTMENT OF PUBLIC WORKS							
005-001	Skid Steer	$ 75,000	$ -	$ -	$ -	$ -	$ -	$ 75,000
005-002	F-550 With Dump and Plow	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000
005-003	Brush Hog	$ 23,000	$ -	$ -	$ -	$ -	$ -	$ 23,000
005-004	Lawn Mower	$ 24,000	$ -	$ -	$ -	$ -	$ -	$ 24,000
005-005	Loader/Backhoe	$ 45,000	$ 45,000	$ 44,000	$ -	$ -	$ -	$ 134,000
005-006	Plow Truck	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ -	$ -	$ 50,000
005-007	Flatbed Sander/Plow Truck	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 60,000
		$ 289,500	$ 67,500	$ 66,500	$ 22,500	$ 10,000	$ 10,000	$ 466,000
	COUNTY FACILITIES							
006	Annex DHW Boiler/Storage Tank(s)	$ 12,000	$ -	$ -	$ -	$ -	$ -	$ 12,000
007	Annex Heating Boilers	$ 90,000	$ -	$ -	$ -	$ -	$ -	$ 90,000
008	Annex Floor Pumps	$ 26,000	$ -	$ -	$ -	$ -	$ -	$ 26,000
009	Annex Generator	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000
010	Jail Water Damage Repair	$ 281,000	$ -	$ -	$ -	$ -	$ -	$ 281,000
011	DPW Boiler/Water Heater	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ 30,000
012	DPW Heater	$ 15,000						$ 15,000
013	DEMOLITION-Mulch Barn	$ 20,000	$ -	$ -	$ -	$ -	$ -	$ 20,000
014	DEMOLITION-Cow Barn	$ 32,000	$ -	$ -	$ -	$ -	$ -	$ 32,000
015	Pig Barn Roof & Partial Removal	$ 30,000	$ 30,000	$ -	$ -	$ -	$ -	$ 60,000
016	Maintenance Garage (Old)	$ 9,000	$ 30,000	$ -	$ -	$ -	$ -	$ 39,000
017	Paving - Jail/DPW	$ 120,000	$ 120,000	$ -	$ -	$ -	$ -	$ 240,000
018	Hay Barn Repair	$ 116,000	$ 116,000	$ -	$ -	$ -	$ -	$ 232,000
		$ 931,000	$ 296,000	$ -	$ -	$ -	$ -	$ 1,227,000
	MOUNTAIN VIEW COMMUNITY							
019	Resident Living Room Furniture	$ 48,403	$ -	$ -	$ -	$ -	$ -	$ 48,403
020	Resident Lounge Flooring	$ 15,080	$ -	$ -	$ -	$ -	$ -	$ 15,080

2026-2031 Capital Improvement
Funding Matrix

		2026	2027	2028	2029	2030	2031	TOTAL
020	Tovertafel	$ 18,995	$ -	$ -	$ -	$ -	$ -	$ 18,995
021	Resident Dining Tables	$ 24,432	$ -	$ -	$ -	$ -	$ -	$ 24,432
022	Irrigation System	$ 43,450	$ -	$ -	$ -	$ -	$ -	$ 43,450
023	MVC Domestic Hot Water	$ 75,000	$ -	$ -	$ -	$ -	$ -	$ 75,000
024	MVC Satellite Rack	$ 11,000	$ -	$ -	$ -	$ -	$ -	$ 11,000
025	Resident Furniture	$ 58,000	$ 58,000	$ 56,000	$ -	$ -	$ -	$ 172,000
		$ 294,360	$ 58,000	$ 56,000	$ -	$ -	$ -	$ 408,360
	HOUSE OF CORRECTIONS							
026	Cruiser Replacement	$ 59,000	$ 58,000	$ 58,000	$ -	$ -	$ -	$ 175,000
		$ 59,000	$ 58,000	$ 58,000	$ -	$ -	$ -	$ 175,000
	SHERIFF/DISPATCH							
027	Cruiser Replacement	$ 180,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ 780,000
028	Office Furniture	$ 5,000	$ -	$ -	$ -	$ -	$ -	$ 5,000
029	Radios	$ 100,000	$ 100,000	$ 100,000	$ -	$ -	$ -	$ 300,000
030	Tasers	$ 10,719	$ 10,719	$ 10,719	$ 10,719			
		$ 295,719	$ 230,719	$ 230,719	$ 130,719	$ 120,000	$ 120,000	$ 1,085,000
	OTHER							
031	Annex Renovation	$ -	$ 2,000,000	$ -	$ -	$ -	$ -	$ 2,000,000
032	Water Storage Tank - Roof	$ 500,000						
		$ 500,000	$ 2,000,000	$ -	$ -	$ -	$ -	$ 2,000,000
	TOTAL PROJECTS	$ 1,914,279	$ 2,489,000	$ 349,000	$ 147,500	$ 120,000	$ 145,000	$ 5,164,779

2026-2031 Capital Improvement
Funding Matrix

TRANSFERS TO CAPITAL RESERVE

		2026	2027	2028	2029	2030	2031	TOTAL
CR-001	MVC Rooftop HVAC (2030)	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ -	$ 2,500,000
CR-002	MVC Makeup Air Units 2028	$ 25,000	$ 25,000	$ 25,000	$ -	$ -	$ -	$ 75,000
CR-003	MVC Roof ($1.66m in 2041)	$ 111,000	$ 111,000	$ 111,000	$ 111,000	$ 111,000	$ 111,000	$ 666,000
CR-004	MVC Elevator Controllers(ongoing)	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ -	$ 450,000
CR-005	MVC Heating Boilers 2037	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 60,000
	MVC-Other (highlighted above)	$ 58,000	$ 58,000	$ -	$ -	$ -	$ -	$ 116,000
	County-All Other (highlighted above)	$ 403,500	$ 225,500	$ 22,500	$ 10,000	$ 10,000	$ -	$ 671,500
	Transfers Subtotal	$ 1,197,500	$ 1,019,500	$ 758,500	$ 721,000	$ 721,000	$ 121,000	$ 4,538,500
	Minus reserve balance 10/31/25	$ (250,000)	$ -	$ -	$ -	$ -	$ -	$ (250,000)
	Minus water billing and hay income	$ (30,000)	$ (75,000)	$ (75,000)	$ (75,000)	$ (75,000)	$ (75,000)	$ (405,000)
	Total Transfer to Capital Reserve	**$ 917,500**	**$ 944,500**	**$ 683,500**	**$ 646,000**	**$ 646,000**	**$ 46,000**	**$ 3,883,500**

	2026	2027	2028	2029	2030	2031	TOTAL
GRAND TOTAL (Projects and Capital Reserve)	$ 2,831,779	$ 3,433,500	$ 1,032,500	$ 793,500	$ 766,000	$ 191,000	$ 9,048,279

Funding Sources							
Trade-In Value	$ 33,000						
ANNEX-CDS-Shaheen USDA		$ 2,000,000					
From Capital Reserve	$ -	$ 336,000	$ 264,000	$ 37,500	$ -	$ 50,000	$ 687,500
Return from Contract #5 (Old Route 28)	$ 150,000						
total other funding sources	$ 183,000	$ 2,336,000	$ 264,000	$ 37,500	$ -	$ 50,000	$ 2,870,500
To be raised through taxation	$ 2,648,779	$ 1,097,500	$ 768,500	$ 756,000	$ 766,000	$ 141,000	$ 6,177,779

PROJECT TITLE - Microfilm Viewer/Reader

001

Department		Registry of Deeds
Project Location		Deeds Office
Priority		
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Description

Project Details: The Registry of Deeds currently owns two microfilm readers, one of which was purchased prior to 2001 and the other obtained used in 2017. One is essentially non-functional, and the other must be "babied" so carefully that only 2 members of registry staff feel comfortable using it. As outlined in the Archival Restoration Plan funded in 2017, the "gold standard" method of records preservation is microfilm. One set of microfilm is stored in our vault, and the duplicate set is stored at the NH Archives in Concord. In the event the microfilm needed to be viewed or used, it is essential the Registry has this capacity. A new viewer is sorely needed, and newer models also offer the ability to view microfiche and to print, which would be a distinct asset in an emergency.

Estimated replacement cost: $15,000.00

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund				$ 15,000.00				$ 15,000
Reserve								

PROJECT TITLE - Roller Shelving

002

Department		Registry of Deeds
Project Location		Deeds Vault
Priority		
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

Project Details: The Registry of Deeds currently owns roller shelving capable of holding deed books produced through approximately the third quarter of 2027. Shelving is most cost effectively purchased at least 7 units at a time, due to shipping and set up costs. The last purchase of roller shelving was made in April 2022. By capitalizing this equipment, we can achieve more level funding of this recurring purchase than employed in the past. **Estimated replacement cost: $15,000.00**

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund			$ 15,000.00				$ 15,000.00	$ 30,000
Reserve								

PROJECT TITLE - Multifunction Copier

003

Department		Registry of Deeds
Project Location		Deeds Office
Priority		
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

Project Details: The Registry of Deeds currently owns two Multifunction Copiers. They were purchased in 2015 and 2018. The Toshiba Copier pictured was purchased in 2015, and we were notified in November 2023 that this model is now obsolete. We are currently still able to get the necessary parts and service for this office workhorse, but anticipate needing to purchase a new copier sometime soon. By capitalizing this equipment, we can achieve more level funding of items like this, which are rarely purchased. **Estimated replacement cost: $6,200.00**

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 6,200						$ 6,200
Reserve								

PROJECT TITLE - Deed Book Covers

004

Department		Registry of Deeds
Project Location		Deeds Vault
Priority		
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

Project Details: The Registry of Deeds currently owns deed book covers through Book #3921. Department estimates indicate there are adequate book covers to contain books produced through approximately the first quarter of 2027. The 2026 Budget included the purchase of deed book covers, so this equipment will be purchased during that fiscal year. The purchase of this equipment is most cost effective when purchased at least 100 units at a time. However, by capitalizing this equipment, we can achieve more level funding of this recurring purchase than employed in the past.

Estimated replacement cost: $15,000.00

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund					$ 15,000			$ 15,000
Reserve								

DPW-SKID STEER

005-01

Department		DPW
Project Location		Equipment
Priority		
Impact on Operating Budget		Minimal
Operating Budget Impacts	**Personnel**	
	Dept Budget	Minimal

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

This 2019 skid steer is used almost every day in DPW and is a critical piece of equipment. The tracks need to be replaced, there has been numerous A/C issues that have cost the county a lot of money. With a new machine all of these issues will be covered under warrenty and we won't have the down time. Anticipated replacement cost with trade in: $42,000

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$42,000						$ 42,000
Reserve								

DPW-F550 w Dump & Plow

005-02

Department		DPW
Project Location		Equipment
Priority		
Impact on Operating Budget		Minimal
Operating Budget Impacts	**Personnel**	
	Dept Budget	Minimal

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

This would be a replacement of two trucks for one. This 2002 GMC one ton dump with a plow is used as our primary dump truck on the complex and our back up plow truck. The frame started rotting so bad that three years ago it could no longer get an inspection sticker. The second truck is a 2005 GMC 6500 dump truck, custom built for hay and wood deliveries. It is no longer used for those purposes. The county needs a F-550 with a dump and a plow which would service all the needs of these two trucks in one. Anticipated replacement cost: $100,000

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$100,000						$ 100,000
Reserve								

DPW-BRUSH HOG

005-03

Department		DPW
Project Location		Equipment
Priority		
Impact on Operating Budget		Minimal
Operating Budget Impacts	**Personnel**	
	Dept Budget	Minimal

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

Our current brush hog is 6' wide and over 20 years old. If we are going to improve the quality of our hayfields by cutting them more often then we need a bigger brush hog. This is a 15 foot brush hog. It will cut twice as much in half the time. Anticipated replacement cost: $23,000

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$23,000						$ 23,000
Reserve								

DPW-LAWNMOWER

005-04

Department		DPW
Project Location		Equipment
Priority		
Impact on Operating Budget		Minimal
Operating Budget Impacts	**Personnel**	
	Dept Budget	Minimal

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

The current lawn mower we have is 16 years old with an anticipated life of 20 years. We need a third lawn mower for efficiency and to cover breakdown time on the old machine. Anticipated replacement cost: $24,000

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$24,000						$ 24,000
Reserve								

DPW-BACKHOE

005-05

Department		DPW
Project Location		Equipment
Priority		
Impact on Operating Budget		Minimal
Operating Budget Impacts	**Personnel**	
	Dept Budget	Minimal

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

New Holland Loader/Backhoe, 2003, used for a variety of jobs which includes snow removal, loader work and digging. It's getting close to the end of it's anticipated life and repairs are very expensive. Anticipated replacement cost: $134,000

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund				$134,000				$ 134,000
Reserve								

DPW-Replacement Truck 2029

005-06

Department		DPW
Project Location		Equipment
Priority		
Impact on Operating Budget		Minimal
Operating	**Personnel**	
Budget Impacts	**Dept Budget**	Minimal

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

Replacement of our current plow truck that is a 2019 F-250. The plow would be replaced along with the truck. Anticipated life is 10 years. Anticipated replacement cost with trade in: $50,000

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund					$50,000			$ 50,000
Reserve								

DPW-Replacement Truck 2031

005-07

Department		DPW
Project Location		Equipment
Priority		
Impact on Operating Budget		Minimal
Operating Budget Impacts	**Personnel**	
	Dept Budget	Minimal

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

Replacement of our current Flatbed sander/plow truck that is a 2022 F-350. We would be replacing the sander and the plow along with the truck. Anticipated life is 10 years. Anticipated replacement cost with trade in: $60,000

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund							$60,000	$ 60,000
Reserve								

Annex DHW Boiler/Storage Tank(s)

006

Department		Facilities
Project Location		Annex
Priority		A
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	N/A

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

This boiler and one 110 gallon storage tank were installed in 2007 when the Annex was a functioning 103 bed nursing facility with full kitchen and laundry services. The other two tanks were installed in 2006 and 2010. The availability of this much hot water is no longer needed, especially with MVC Laundry relocating. This equipment has an estimated 15 year service life, which has already been surpassed. Boiler maintenance costs are already starting to rise, and parts availability cannot be guaranteed, as many of the parts have been discontinued. Decommissioning of this system and re-installation of a commercial 50 gallon Heat Pump/Electric Water Heater will supply the current limited hot water needs of this building. **Estimated demo/replacement cost: Under $12,000**

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$12,000						$ 12,000
Reserve								

Annex Heating Boilers

007

Department		Facilities
Project Location		Annex
Priority		A
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	N/A

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

The two Annex heating boilers were installed new in MVC in 2011, and moved from MVC used in 2022. These boilers have a typical 15 year end of life, which has been reached. Parts availabilty becomes the issue. While currently maintained and functioning, replacement parts will be discontinued.

Estimated Replacement Cost $90,000

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$90,000						$ 90,000
Reserve								

Annex Floor Pumps

008

Department		Facilities
Project Location		Annex
Priority		A
Impact on Operating Budget		Reduce
Operating Budget Impacts	**Personnel**	
	Dept Budget	Reduce

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

These two 5hp floor mounted hot water circulators were installed in 1984, and have far surpassed useful life. They are directly powered by line voltage at 100% duty cycle 24/7/365. These pumps should be upgraded to modern pumps with a VFD (Variable Frequency Drive) for reduced operating costs. **Estimated replacement cost with VFD $26,000**

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 26,000						$ 26,000
Reserve								

Annex Generator

009

Department		Facilites
Project Location		Annex Generator Shed
Priority		A
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	N/A

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

Project Details: Installed in 1978, this 150kw generator serves The Annex. Its original purpose was to serve the old nursing home (now, Annex), and the old sewer station. Since construction of the jail in 2002, it solely served the old nursing home. It was recently discovered that many engine control and genset parts are discontinued, making aftermarket availability scarce or non-existent. The Annex currently houses ancillary storage and maintenance shop for MVC, as well as a data hub for the County Complex, Facilities Director office, medical and legal document storage, and serves as an Emergency Management Center. Loss of electricity in this building could be catastrophic if not maintained in an emergency. **Estimated replacement cost: $150,000**

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$150,000						$ 150,000
Reserve								

JAIL WATER DAMAGE REPAIR & CEILING TILES

010

Department		CCHOC
Project Location		CCHOC
Priority		
Impact on Operating Budget		$281,000
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	N

Description

Jail roof replaced in 2025 after years' of major leaks. This project repairs water damage. Involves replacing approx. 3,044 of drywall and insulation and painting. Ceiling tiles will also be replaced in affected areas. Cost effective and less disruptive to operations to complete full facility tile replacement in one project with high-humidty rated tile for longevity. Full scope estimate available.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 280,000						$ 280,000
Reserve								

DPW Boiler/Water Heater

011

Department		DPW
Project Location		DPW Garage
Priority		A
Impact on Operating Budget		Minimal
Operating Budget Impacts	**Personnel**	
	Dept Budget	Minimal

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

This boiler/water heater combination is an original installation from 2001. The water heater is well beyond it's anticipated life expectancy. The boiler has reached end of life. The boiler has been experiencing a high failure rate as of the last few years, and has come with a recommendation to replace (from our PM vendor). O.E.M replacement parts have been discontinued. Anticipated replacement cost: **$12-15,000**.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 15,000						$ 15,000
Reserve								

DPW Unit Heater

012

Department		DPW
Project Location		DPW Garage
Priority		A
Impact on Operating Budget		Minimal
Operating Budget Impacts	Personnel	
	Dept Budget	Minimal

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

This Unit Heater is an original installation from 2001. The Unit Heater is well beyond it's anticipated life expectancy. The heater has reached end of life. The heater has been experiencing a high failure rate as of the last few years, and has come with a recommendation to replace (from our PM vendor).
Anticipated replacement cost: $**15,000**.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 15,000						$ 15,000
Reserve								

DEMOLITION - MULCH BARN

013

Department		DPW/Facilities
Project Location		
Priority		Immediate
Impact on Operating Budget		$19,500
Operating	**Personnel**	
Budget Impacts	**Dept Budget**	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y **N**
Addresses a Public Health or Safety Need	**Y** N
Alleviates Substandard Conditions or Deficiencies	**Y** N

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	Y **N**
Timing or Location Coordinates with Synergistic Project	Y **N**
Reduces Long-Term Operating Costs	Y **N**

Description

The mulch barn currently used for minor storage is a complete loss and is unsafe for any storage or occupancy. Structural posts and trusses are compromised within the structure. Recommended to remove and have site graded flat. Testing may be required, but most surfaces are unfinished

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 19,500						$ 19,500
Reserve								

DEMOLITION - COW BARN

014

Department		DPW/Facilities
Project Location		
Priority		Immediate
Impact on Operating Budget		$32,000
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y	**N**
Addresses a Public Health or Safety Need	**Y**	N
Alleviates Substandard Conditions or Deficiencies	**Y**	N

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	Y	**N**
Timing or Location Coordinates with Synergistic Project	Y	**N**
Reduces Long-Term Operating Costs	Y	**N**

Description

With fire damage, the front half of the building is not suitable for occupancy or storage. The rear half with cattle head locks is largely unsalvageable. Items from the barn could be salvaged for sale, but the beam structures are largely of equal value to the cost of removal. Grading of land after removal for water control. Hazardous material assessment will need to be done prior to removal

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 32,000						$ 32,000
Reserve								

PIG BARN RENOVATION

015

Department		DPW/Facilities
Project Location		
Priority		Immediate
Impact on Operating Budget		$60,000
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y **N**
Addresses a Public Health or Safety Need	**Y** N
Alleviates Substandard Conditions or Deficiencies	**Y** N

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	Y **N**
Timing or Location Coordinates with Synergistic Project	Y **N**
Reduces Long-Term Operating Costs	Y **N**

Description

Sound roof and foundation. Used for storage. Structure would benefit from removal of farrowing portion. Removing this section would assure the main structure is safe from its future failure and secondary damage. Hazardous material testing likely required.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 30,000	$ 30,000					$ 60,000
Reserve								

DPW Maintenance Garage - Old

016

Department		DPW
Project Location		
Priority		Medium
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	N
Addresses a Public Health or Safety Need	N
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	Y N
Timing or Location Coordinates with Synergistic Project	Y N
Reduces Long-Term Operating Costs	Y N

Description

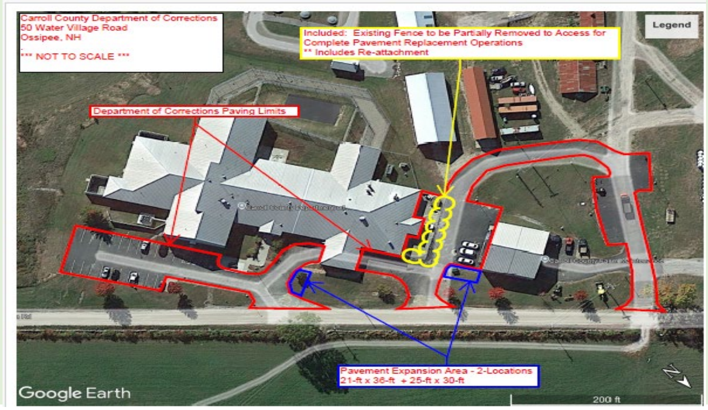
Structurally sound, well-maintained. Estimated cost to replace garage doors and repair siding

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 9,000	$ 30,000					$ 39,000
Reserve								

Paving - Jail/DPW

017

Department		Facilities
Project Location		
Priority		Medium
Impact on Operating Budget		
Operating	**Personnel**	
Budget Impacts	**Dept Budget**	



Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	N
Addresses a Public Health or Safety Need	N
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	Y

Description

Continuation of 2025 Complex paving project. Addresses drainage issues at County Farm Road and against the jail, adds parking

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 120,000	$ 120,000					$ 240,000
Reserve								

HAY BARN

018

Department		DPW/Facilities
Project Location		
Priority		
Impact on Operating Budget		$232,000
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y **N**
Addresses a Public Health or Safety Need	Y **N**
Alleviates Substandard Conditions or Deficiencies	**Y** N

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	Y **N**
Timing or Location Coordinates with Synergistic Project	Y **N**
Reduces Long-Term Operating Costs	Y **N**

Description

Remove and replace siding in disrepair. Remove and replace roofing with similar screw down metal roof. Upgrade power and lighting that are currently not working. Remove and replace concrete floor. Address perimeter drainage issues

Funding Type	**%**	**FY26**	**FY27**	**FY28**	**FY29**	**FY30**	**FY31**	**TOTALS**
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 116,000						$ 232,000
Reserve			$ 116,000					

Resident Living Room Furniture

019

Department		MVC
Project Location		Entire facility
Priority		High
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	N
Addresses a Public Health or Safety Need	N
Alleviates Substandard Conditions or Deficiencies	N

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	N

Description

Replacement of all living room furniture in resident areas. These couches and chairs were original to the building are beginning to look their age.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 48,403						$ 48,403
Reserve								

Resident Living Room Carpet

020

Department		MVC
Project Location		Whittier and Chocorua
Priority		High
Impact on Operating Budget		Low
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	N

Description

Replace existing carpets in the Whittier and Chocorua units. These carpets are over 15 years and have been heavily traveled. The units on the first floor were done last year.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 15,080						$ 15,080
Reserve								

Tovertafel

021

Department		MVC
Project Location		MVC
Priority		
Impact on Operating Budget		
Operating Budget Impacts	Personnel	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	N
Addresses a Public Health or Safety Need	N
Alleviates Substandard Conditions or Deficiencies	N

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	N

Description

The Tovertafel (Dutch for "Magic Table")is an interactive game console for people with cognitive challenges developed by the Dutch company Tover. It projects light-based games onto tables, floors, and other surfaces to support cognitive, social and emotional well-being among people with dementia.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 18,995						$ 18,995
Reserve								

Dining Room Tables

022

Department		MVC
Project Location		Entire facility
Priority		Medium
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	N
Addresses a Public Health or Safety Need	N
Alleviates Substandard Conditions or Deficiencies	N

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	N

Description

Replacement of all resident dining room tables. These tables need replacement due to the heavy use they get. These tables are often damaged due to wheelchairs etc.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 24,432						$ 24,432
Reserve								

Irrigation System MVC

023

Department		MVC
Project Location		Area around facility
Priority		Medium
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Installation of irrigations system around the outer bowl of nursing facility. It is extremely important to make a great first impression. This area of the campus has been ignored for years.

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	N
Addresses a Public Health or Safety Need	N
Alleviates Substandard Conditions or Deficiencies	N
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	N

Funding Type	**%**	**FY26**	**FY27**	**FY28**	**FY29**	**FY30**	**FY31**	**TOTALS**
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 43,450						$ 43,450
Reserve								

MVC DHW (Domestic Hot Water)

024

Department		MVC
Project Location		MVC
Priority		A
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	N/A

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

MVC DHW boiler and storage tanks are original to the building. Boiler parts are being discontinued. Storage tanks are at end of life. Boiler is near end of life.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$75,000						$ 75,000
Reserve								

MVC Satellite Rack

025

Department		MVC
Project Location		MVC
Priority		
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	N
Addresses a Public Health or Safety Need	N
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	N

Description

MVC utilizes DirecTV satellite service with 48 receivers and three modulators in a custom rack. The receivers and modulators are available at a reduced cost with a minimum 5 year subscription agreement, of which our initial 5 year agreement has expired. The receivers and modulators are at end of service life, and should be upgraded to the newest equipment. $19,150 - $7900 subsidy = $11,250

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$11,000						$ 11,000
Reserve								

MVC Resident Furniture

026

Department		MVC
Project Location		Entire facility
Priority		Medium
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	N
Addresses a Public Health or Safety Need	N
Alleviates Substandard Conditions or Deficiencies	N

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	N

Description

Replacement of all resident furniture. This furniture has passed it's useful life and is showing it's age (over 15 years old). The furniture is often damaged by wheelchairs, walkers and other equipment.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund								
Reserve		$ 58,000	$ 58,000	$ 56,000				$ 172,000

JAIL-CRUISER

027

Department		Corrections
Project Location		Corrections
Priority		Medium
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	Lower Maintainence costs

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	N
Addresses a Public Health or Safety Need	N
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	N
Timing or Location Coordinates with Synergistic Project	N
Reduces Long-Term Operating Costs	Y

Description

Project Detail- Replace 2015 Ford Sedan, 140,729 miles, previously acquired from the Sheriff's Office. Price includes vehicle set up and new equipment as needed. Replace one cruiser per year for the next three years to update the fleet. Currently, vehicles are kept 8 to 10 years. Jail currently has two Ford SUVs (both 2017), one of which is the Supt. vehicle, and two sedans (2015 and 2018). All usable equipment will be transferred to the new vehicle.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund								$ 59,000

$44096- Vehicle

$14392.30- New and transfer Equipment

$58.488.30 = Total Cost

CCSO - Cruiser Replacement

028

Department		CCSO
Project Location		CCSO
Priority		A
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

PHOTO

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement
Addresses a Public Health or Safety Need
Alleviates Substandard Conditions or Deficiencies

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability
Timing or Location Coordinates with Synergistic Project
Reduces Long-Term Operating Costs

Description

Cruiser rotation with 3 replaced in 2026 and 2 replaced in each future year

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 180,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ 780,000
Reserve								

CCSO - Office Furniture

029

Department		CCSO
Project Location		CCSO
Priority		
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

PHOTO

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement
Addresses a Public Health or Safety Need
Alleviates Substandard Conditions or Deficiencies

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability
Timing or Location Coordinates with Synergistic Project
Reduces Long-Term Operating Costs

Description

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 5,000						$ 5,000
Reserve								

CCSO - RADIOS

030

Department		CCSO
Project Location		CCSO
Priority		
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

PHOTO

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement
Addresses a Public Health or Safety Need
Alleviates Substandard Conditions or Deficiencies

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability
Timing or Location Coordinates with Synergistic Project
Reduces Long-Term Operating Costs

Description

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund				$ 100,000				
Reserve		$ 100,000	$ 100,000					

CCSO - Tasers

031

Department		CCSO
Project Location		CCSO
Priority		
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

PHOTO

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement
Addresses a Public Health or Safety Need
Alleviates Substandard Conditions or Deficiencies

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability
Timing or Location Coordinates with Synergistic Project
Reduces Long-Term Operating Costs

Description

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 10,719	$ 10,719	$ 10,719	$ 10,719			$ 42,876
Reserve								

ANNEX RENOVATION

032

Department		Annex/Facilities
Project Location		Annex
Priority		
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability

Timing or Location Coordinates with Synergistic Project

Reduces Long-Term Operating Costs

Description

Change of scope in progress. Congressionally-Directed Spending allocation of $2,000,000 from Sen Shaheen's Office through USDA Community Facilities Program

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant			$ 2,000,000					
Grant Other								
Bond/Lease								
General Fund								
Reserve								

Water Storage Tank - Roof Replacement

033

Department		Water
Project Location		
Priority		High
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability
Timing or Location Coordinates with Synergistic Project
Reduces Long-Term Operating Costs

Description

Please refer to November 2025 full inspection report available at the County Finance Office.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund		$ 500,000						
Reserve								

MVC Rooftop HVAC

CR-001 **CAPITAL RESERVE FUNDING**

Department		MVC
Project Location		MVC
Priority		B
Impact on Operating Budget		Minimal
Operating Budget Impacts	**Personnel**	
	Dept Budget	Negligible

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

MVC Rooftop HVAC units were installed in 2011. As modern commercial HVAC equipment has an average life expectancy of 15-20 years at best, MVC HVAC Equipment has reached the point to consider replacement. Parts availability will be the driving force behind the decision to replace equipment. See attached papers for additional photos and narrative. Anticipated replacement cost (inludes estimate exclusions) **$2.5m .** Recommendation: Place $500,000 in CR for next 5 years, with replacement at yr 2030 (if not, sooner). Placing this money in CR will allow for complete one-time replacement, or allow for individual replacement if failure happens prior to 2030.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund								
Reserve		$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000		

MVC Makeup Air Units (MAU's)

CR-002 **CAPITAL RESERVE FUNDING**

Department		MVC
Project Location		MVC Dietary
Priority		A
Impact on Operating Budget		
Operating Budget Impacts	**Personnel**	
	Dept Budget	Negligible

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

MVC Dietary utilizes two MAU's for providing tempered fresh air return when the exhaust hoods are active. These units are reaching end of life (15 yrs). At a replacement cost of approx. $75,000, we should put $25,000 in CR for the next three years.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund								
Reserve		$25,000	$25,000	$25,000				

MVC Roof

CR-003 **CAPITAL RESERVE FUNDING**

Department		MVC
Project Location		MVC
Priority		C
Impact on Operating Budget		N/A
Operating Budget Impacts	**Personnel**	
	Dept Budget	N/A

Evaluation Criteria

CORE FUNCTION	
Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y
FINANCIAL BENEFIT	
Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	N

Description

MVC has a combined asphalt shingle/EPDM roof, which has a 30 year life expectancy. Installed in 2011, this roof should remain trouble free, with annual inspection/maintenance. Expect roof replacement at or near year 2041. The cost of replacement in 2025 is approx. $800,000. At a 5% annual price increase over the next 15 years, the projected cost in 2041 would be approx. $1.66m. A CR should be started now that sets aside $110,700 each year for the next 15 years.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund								
Reserve		$110,700	$110,700	$110,700	$110,700	$110,700	$110,700	

MVC Elevator Controllers

CR-004 **CAPITAL RESERVE FUNDING**

Department		MVC
Project Location		MVC Elevators 1, 2, 3
Priority		B
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	Negligible

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	Y

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

MVC Elevators (x3) were installed in 2011 when the building was new. The elevators have been maintained regularly. But, still have had their share of mechanical issues. One of the recent breakdown included a malfunctioning controller. We have since been notified that this controller (and other parts) are discontinued, and no longer supported. The advice from our support vendor has been to budget for replacement controllers @ $150,000 per elevator (see attached notification/explanation). **Note: $90,000 is being recommended for CR over the next 5 years to perform this upfit.**

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund								
Reserve		$ 90,000.00	$ 90,000.00	$ 90,000.00	$ 90,000.00	$ 90,000.00		

MVC Heating Boilers

CR-005 **CAPITAL RESERVE FUNDING**

Department		MVC
Project Location		MVC
Priority		O
Impact on Operating Budget		Negligible
Operating Budget Impacts	**Personnel**	
	Dept Budget	N/A

Evaluation Criteria

CORE FUNCTION

Responds to Federal or State Requirement	Y
Addresses a Public Health or Safety Need	Y
Alleviates Substandard Conditions or Deficiencies	

FINANCIAL BENEFIT

Eligible for Matching Funds with Limited Availability	
Timing or Location Coordinates with Synergistic Project	
Reduces Long-Term Operating Costs	Y

Description

MVC Heating Boilers were replaced in 2022. These boilers have a 15 year life expectancy. They will be due for replacement in 2037. At an approx. replacement cost of $150,000, we should put $10,000/yr in CR.

Funding Type	%	FY26	FY27	FY28	FY29	FY30	FY31	TOTALS
Fed/State Grant								
Grant Other								
Bond/Lease								
General Fund								
Reserve		$10,000	$10,000	$10,000	$10,000	$10,000	$10,000	